

Anglican *Care*

IN CHRISTIAN LOVE

TO SERVE AND SEEK JUSTICE IN THE COMMUNITY



ANNUAL REPORT 2020

Anglican Care Canterbury/Westland

www.anglicare.org.nz

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Canterbury/Westland
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Diocese of Christchurch)

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Number CC 27132



FROM THE WARDEN

“Extraordinary efforts lead to Anglican Care’s adaptations to changing times”

The Rt Rev’d Dr Peter R Carrell



I gladly and gratefully repeat some words I wrote a year ago: In changing times for Kiwi society, Moka Ritchie, Chairperson, and fellow Trust Board members have made extraordinary efforts to lead Anglican Care’s adaptations to these changing times.

So, again, this year it is my delight to thank everyone who works for Anglican Care, both in voluntary and in paid capacities, across our city and through our Diocese. Also worth repeating from last year: God is glorified through this collective mission.

At the beginning of 2020, we farewelled Roger Sutton who worked in a newly established role as Anglican Missioner for just over a year. Our loss was EA Networks’ [Ashburton] gain as Roger returned to the electricity industry. One of Roger’s lasting contributions to Anglican Care will be his challenge to keep thinking outside the square of familiar expectations. Jolyon White, familiar to Anglican Care through his Advocacy work, has ably stepped into Roger’s shoes as part-time Acting Anglican Missioner.

Matthew Mark, City Missioner, has continued to embed within the City Mission the changes of direction for Anglican Care which flowed from the strategic planning in 2018 which Chris Clarke assisted with.

Patrick Murray has worked as tirelessly as ever as our Executive Officer. It is both a privilege and a pleasure for me as Warden to see what Matthew and Patrick and their respective teams are doing.

I include within these teams those who quietly work in South Canterbury. Across all our staff so many different aspects of caring mission take place in the name of Christ and on behalf of the Diocese of Christchurch, I thank you all.

This past year has involved continued work on our partnerships and alignments, notably with the Methodist Church as social housing on the Churchill Courts site has become a reality and as work towards the realization of the vision for the Youth Hub on land we own in Salisbury St has continued.

As we look back on the past year we cannot omit mention of the Covid-19 Pandemic which has impacted the whole world. Inevitably those on the margins of societies are more affected by such a global disruption. I salute the City Mission in particular as it has risen to the challenge of meeting the needs of the last, the least and the lost in the peculiar circumstances of the Lockdown of 2020.

“Let your light shine before others, so that they may see your good works and give glory to your Father in heaven” (Matthew 5:16)

+ Peter

Anglican Mission

Anglican Advocacy and Mission

As noted in Bishop Peter's introduction we fare-welled Roger Sutton at the end of 2019 as Anglican Missioner and welcomed back Jolyon White as Anglican Missioner in an acting capacity while the Board considers future strategic direction in this area.



*Jolyon White,
Acting Anglican
Missioner*

Roger started a number of new community and project initiatives as well as developing relationships with other agencies and denominations. Jolyon, in the short time he has been back, is renewing and reenergizing our commitment to Anglican Advocacy and Social Justice. An update on these projects follows:

Anglican Advocacy and Social Justice

The Board held a strategic planning meeting in August and reaffirmed its commitment to advocacy and will be reflecting on the future shape of the service in the coming weeks. Anglican Advocacy exists to address the root causes of social problems by advocating and campaigning on selected issues and enabling others to take action on issues that matter to them. Although Anglican Advocacy, at a macro level, has mainly been in a holding pattern while Jolyon has been in the Acting Missioner role the work begun by Roger advocating with energy retailers on energy poverty for the most vulnerable in our community has continued using data and stories gathered from Janette Sprott and her 'door knocking' team.

Advocacy has also continued at an individual level with services in South and Mid-Canterbury seeing an increase in demand as the vulnerable in our community are often the hardest hit with health and employment issues arising from the impact of COVID 19.

Working with Parishes, Door knocking and Energy Poverty

The Board is keen to ensure that what we do at Anglican Care assists parishes to better connect with their communities in a way that strengthens both the Parish and the Community. The projects team under the supervision of Janette Sprott have now run door to door programs in Aranui, Linwood, New Brighton, Upper Riccarton and North Canterbury parishes distributing energy saving LED lightbulbs and checking on the welfare of the local people. The programmes are run in partnership with local Parishes with Anglican Care supplying the oversight, safety procedures and training and some volunteers and the parish providing additional volunteers and local knowledge. The model is very effective and is a great opportunity to reduce energy poverty in low income Canterbury households but the real opportunity is to improve the lives of the lonely and isolated by connecting them with other community agencies and services.



A Door Knocking volunteer team prepare to check on welfare of residents in New Brighton

Elder Care Programme

Another initiative to connect more closely with Parishes, build partnerships with other social service agencies and provide a more holistic range of services has been to transfer the Anglican Elder Care Centres from the Diocese to Anglican Care. At present there are seven Elder Care groups based in parishes and offering high quality care to assist older people to live independently in our communities. The groups provide support for ageing well with a strong emphasis on all aspects of health and well-being including the spiritual. The Groups meet weekly at Aranui, Burwood, Burnside-Harewood, Fendalton-Merivale, North New Brighton, Opawa, and Woolston. There are now over 100 guests and 11 part-time staff involved supported by up to 25 volunteer helpers every week. Although the pandemic affected the ability to meet in person at times, the co-ordinators, guests and helpers still kept in regular contact through telephone calls and newsletters once or twice a week. Guests were given help to access community support when necessary.

Social Housing Development with the Methodist Mission

The building phase of the social housing project on the old Churchill aged care site at Guild St in partnership with the Methodist Mission is on schedule and the 15 residential units and Community House are all expected to be delivered on site by the end of August. Under the agreement the Methodist Mission is building the houses with funding from HNZ and will lease the land from Anglican Care under a 30 year lease agreement. There is a shortage of housing across the country and this is an exciting partnership where 15 families in desperate need will be housed in affordable accommodation by the end of the year.

The Youth Hub - Te hurihanga o Rangatahi Trust

The Youth Hub Trust was set up in 2017, under the inspiring leadership of Dame Dr Sue Bagshaw to provide accommodation facilities with wrap-around support services for at-risk youth between the ages of 10 and 25. In collaboration with the Youth Hub Trust, Anglican Care has

provided a block of land for lease to the Trust at 109 Salisbury St and is working with the Trust to support the project.

The need for the Youth Hub is clearly illustrated by the rates of mental ill-health of young people in Christchurch and it is estimated that there is a lack of housing and opportunities for access to support for up to 20% of young people.

The project has already received funding of \$10m under the government's 'shovel-ready' scheme and application for consent has now been submitted with the hearings expected to take place in early September. It is hoped that if consent is obtained the work can get underway on the initial phases of the building project in around 3 months' from then.

*Dame
Dr Sue Bagshaw
Chairperson
Youth Hub Trust*



The planned Youth Hub from Salisbury St



Blessing of the Social Housing site at Guild Street

ANGLICAN CARE SOUTH CANTERBURY

“Support for people facing challenging situations”

South Canterbury has two key approaches to serving our communities: *Anglican Advocacy* and *Oceans Grief and Loss* programmes. Further expansion has taken place in both this year.

Anglican Advocacy

Anglican Advocacy South Canterbury offers one-to-one support for people facing challenging situations, such as employment disputes, negotiation with landlords, or navigating government departments. Social Justice Coordinator Ruth Swale shares this work with 15 volunteer advocates who she trains and supports.



Ruth Swale and Alexia Bensemann - Advocacy coordinators at Anglican Care, South Canterbury

A new focus is emerging as a result of Covid-19, and most immediately this has been in requests to support people applying for Jobseeker benefits, especially “first-timers”. The Ministry of Social Development (MSD) has supported this work with a Community Awareness and Preparedness Grant. MSD values our Advocacy programme and, at their invitation, coordinator Ruth Swale has been a member of MSD’s Southern Regional Community Panel since 2019.

A second key element of Anglican Advocacy’s work in South Canterbury is small-group workshops. The aim is to better equip people to advocate for themselves, and workshop topics include change, shame, anxiety and loneliness. All the workshops are created and presented by staff member Alexia Bensemann, who is also a trained counsellor, with some volunteer support.



Celebrating five years of Advocacy in South Canterbury

The social justice aspect of Advocacy’s role includes engaging with the Living Wage movement locally, membership of Te Rito anti-violence network, and collaborating with other community organisations.

Oceans Grief and Loss

Nineteen peer-support Oceans programmes were run across South Canterbury for adults and children in the 2019-20 year. The programmes for children (8 weeks) and teens or adults (6 weeks) are facilitated by pairs of volunteers trained by Coordinator Matt Cameron, assisted by Alexia Bensemann. Total participants 79: 62 children, 17 adults.

During the past year ACSC has also trialled a well-received classroom education programme about change, grief and loss. This programme offers schools a whole-class opportunity to equip children to deal with change and loss before it happens, and to help educate children so they can feel more comfortable talking about past and present losses, and know there is grief support available. The Oceans Coordinator is now developing a detailed proposal so ACSC can decide whether to offer this programme to all interested South Canterbury schools.

A further initiative this year has been to offer grief and loss support to staff in rest homes and funeral homes. This initiative came in response to an approach from a rest home where a significant proportion of the residents died last winter, leaving the staff and remaining residents grieving. The coordinator presented a well-received 2-hour workshop to 23 staff in the home.

Divisional Committee

We note with sadness the passing away on the 18th March of Mrs Daphne Sheat, a faithful and long serving committee member, and a Life Member of Anglican Care.

The work of Anglican Care South Canterbury staff and volunteers has been supported in the 2019-2020 year by Divisional Committee members the Ven Indrea Alexander, Christine Kippax, Steve McCoy, Cathy Maslin, the Rev'd Ben Randall and Advocacy and Oceans's programmes, and Marchwiell Parish which provides a physical base.

Benefactors

Anglican Care South Canterbury is hugely appreciative of grants and legacies received from the following benefactors between 1-7-2019 and 30-6-2020:

- A D Hally Trust** for printing Advocacy brochures.
- Aoraki Foundation – South Canterbury Health Endowment Fund** for an online Oceans trial.
- Ferrier** grant for Advocacy.
- John Freeman Johnson** bequest.
- Marchwiell Community Op Shop** for staff wages.
- Ministry of Social Development – Community Awareness and Preparedness Grant** for Advocacy's Covid-19 programme.
- Tindall Foundation** for Oceans' facilitator training.

Report prepared by the Ven. Indrea Alexander



The wider South Canterbury Advocacy group

CHRISTCHURCH CITY MISSION



“Teaching to Fish”

Matthew Mark
City Missioner

The Christchurch City Mission, in its collective form of various iterations, has been serving our community of Christchurch since 1898. The impact of all the City Mission has undertaken throughout this time has meant that the ethos of who we are, our foundational principles of living out the Gospel of Christ and our underlying mission have been ingrained into the very fabric of our fine city.

From its earlier days of significance in the depression through to our more recent natural, and social disasters, we remain cognisant of the privileged part we have played in the journey of an extraordinary number of peoples' lives.

It is in this knowledge that we remain enriched by the past, but focused on the future.

We consistently remind ourselves that, for those we serve, tomorrow is the first blank page of a 365 page book, and that we are privileged to be a help in writing the best book possible alongside them.

Most of us have heard the proverb *'Give a man a fish and he will eat for a day. Teach a man how to fish and you feed him for a lifetime'*.

This is a great reminder for us that, while we need to provide an immediate solution to someone's need at that particular moment, we must also be mindful of the bigger picture and lean into providing purposeful and sustainable change in the lives of those we serve, and across our wider community.

“Giving a man a fish” is purely charity; just providing a bed, food and similar. This is wonderful in its own right and something the City Mission has done very well since it began; it's something we will always do well.

But “teaching a man to fish” does even more. It involves respecting the dignity and talents of the person in need of assistance and realises their true potential and opportunity.

It's in this area that we will be devoting more and more effort this year because we truly believe this represents the best path for many who we help.

However this process of teaching someone to fish is not a simple one-off transaction, it is often an elongated, weaving journey that involves walking alongside someone through some challenging but poignant moments.

“Teaching to fish” is not necessarily easy, nor is it particularly comfortable. It is however incredibly rewarding and truly inspirational for all involved, and the wider ripple effects of this can be wonderful to observe.

When people challenge themselves and you see them learn and develop new skills that help them find answers to problems they have carried for a long time - this is when lives are transformed. This process gives them meaning, purpose and hope and grants dignity to all.

This resolve also requires that we have the practical elements established to provide a suitable environment and maximise not only the opportunities, but even more importantly, the outcomes.

And this is never more relevant now in our current environment, we also know that this works.

We have seen, and our community experienced first-hand, the life changing impact of not only meeting an immediate need, but that of taking the time to discover the true underlying drivers for those needs and the journey of discovery to provide a meaningful solution.

Discovering that someone has battled through life with the burden of not being able to read and write, or to overcome an addiction or mental health challenges, providing an attainable solution for them is not only incredibly rewarding, it changes their life trajectory immeasurably.



Volunteer literacy tutors help in our day programmes

Opportunities such as learning to read and write, to use a computer and to drive, to live a life of sobriety through to learning how to confidently engage with others and engaging in work readiness training and job specific training; the outcomes are life changing and are sustainable.

Education and empowering individuals is the foundation on which we begin to build the future of hope, however we need to be able to do more.



Computer literacy classes improve our whanau's lives

We need to provide a safe, warm, supported, caring place to call home. An opportunity to practically demonstrate and further craft the skills learned through our education programmes. An environment that continues to build self-worth and value through positive contributions back into our community through voluntary service and work-readiness training.



All visitors to the City Mission get a warm welcome from the reception team

Then drawing all this together through the opportunity to enter the work-force with the relevant support structures provided to support growth to self-sustainability.

The practicalities of this are being addressed through a number of Social Enterprise initiatives

that have been, or are being created. These endeavours are, and will continue to provide, voluntary experience in addition to work-readiness training and employment opportunities as available in addition to ensuring they remain financially sustainable and reinvest back into this work.



Thrive Café has opened in Hereford St

Our practical reach into our community; the number of those we serve and impact, reached well in excess of 45,000 through 2019, and in 2020 more than 60,000. This is a significant number of people from within our community who have many and varied needs.



Inner-city winter activities raised money for the City Mission

This is a significant number of people from within our community who have many and varied needs.

This is also a community wide issue with the responsibility to provide a solution rests in us all working collectively.

This vision will be further supported by the approval in principle from the Board for an \$8m redevelopment of the old Opportunity Shop and Men's Night Shelter area on the North side of Hereford St. Phase 1, which will commence in early 2021, will consist of the replacement of the family short-term accommodation facilities and a new Thrive café. Phase 2 will consist of a new Thrive shop, Food bank and Warehouse.

We have a depth of skills, knowledge and expertise that ensures we achieve significant outcomes. We know however, that in partnership and with a higher level of determination that we can create truly meaningful and sustainable societal change; and for this we are truly privileged and grateful.

Blessings

Matt & the Christchurch City Mission team



Christchurch, Auckland and Wellington City Missioners are working much closer together

OUR PEOPLE 2019/20

BOARD OF TRUSTEES

Ms Moka Ritchie, LLB (Chair); The Rt Rev'd Dr Peter R Carrell, B.Sc (Hons), BD, PhD; (Warden) Miss Jane Evans, RN MHSC (Nursing) (Deputy Chair); Mr Neil Shewan, BE (Chem); Mrs Nalini Meyer, LLB, BA; Mr Chas Muir; the Rev'd Peter Beck, MA (Hons), Cert Theol; the Rev'd Ben Randall, B. Theol, BA.



Chair Moka Ritchie

DIVISIONAL COMMITTEES

CITY MISSION: Mrs Nalini Meyer, LLB, BA (Chair); the Rev'd Sam Knight, BMin; Mr Ross McQueen; Mr Cam Moore, BCom, Life FNZIM; Dr Sue Peddie, MB BS, MA (Hons); Mrs Denny Richardson, QSO; Ms Penny Richardson, Dip SW; Mr David McCone, BCom, CA; Miss Jane Evans, RN MHSC (Nursing).

ANGLICAN CARE SOUTH CANTERBURY: The Ven. Indrea Alexander BTh (Acting Chair); Ms Cathy Maslin, BA, GradDipTchng; Mr Steven McCoy, Dip. Min.; Mrs Christine Kippax NP, BN and MN (Hons), the Rev'd Ben Randall, B. Theol, BA.

INVESTMENT COMMITTEE: Mr Cam Moore, BCom, Life FNZIM (Chair); Mr Andy Shand; Mrs Felicity Odlin, BCom, CA; Mr David McCone, BCom, CA, Mr Simon Courtney BA Hons, BCom; Mr Tim de Castro.

MANAGEMENT TEAM

Christchurch City Missioner:
Executive Officer:
Acting Anglican Missioner:
Finance Manager:

Mr Matthew Mark, BA
Mr Patrick Murray, BA (Hons.), CA
The Rev'd Joylon White
Mrs Georgette McAlpine BCom, ACA

EXECUTIVE AND FINANCE REPORT



“With the magnificent support of the community and our staff we will get through...”

Patrick Murray
Executive Officer

Overview

It has been an exciting, and in the end, a highly unpredictable year for Anglican Care. At the beginning of 2019/20 the Board set a new strategic direction for the agency and by the end of the year we were overtaken by the corona virus pandemic and responding to the emergency needs of the community. As I write this report a new outbreak has surfaced and Auckland has just been placed in Level 3 lockdown with the rest of the country in Level 2. It is impossible to predict what the situation will be like when this report is published but with the magnificent support of the Community and our staff we know Anglican Care will get through it and come out stronger at the end.

The COVID 19 pandemic had a massive impact on the operations of the City Mission and our other social services and we were concerned that the economic impact on our revenue streams might be equally devastating at a time when the community's need for care was greatest. This concern has not so far eventuated, however, as City Mission supporters responded superbly to the pressing needs of the poor and vulnerable in the crisis. City Mission appeals and donations for the period March – June 2020 were up nearly 4-fold on the equivalent 2019 period and this response is a tribute to the efforts of the City Missioner and staff to engage with the community during an extremely challenging period.

Detailed Financial results

The unaudited summary financials are presented on Page 13 and are still subject to audit adjustments but the provisional net operating income, excluding asset revaluations, is in the region of \$1m.

All the operational areas were in surplus with favourable variances to budget apart from the Elder Care centres. The Elder Care centres were transferred during the financial year and additional funding has now been approved by the Board in the 2020 budget. The City Mission made a substantial surplus due to increased donation revenue as mentioned above and was also able to control costs despite increased volumes in many areas. We are cautious that a prolonged economic recession arising from the COVID crisis is still a possibility, however, and for that reason have returned \$625,000 to City Mission reserves and budgeted conservatively for the City Mission in 2020/21 financial year.

The investment markets were shaken from the all-time highs in March 2020 by the COVID-19 crisis and while the NZ market has largely recovered the Australian sharemarket has lagged behind. The Investment Committee on the advice of our advisers has sold some travel and tourism related holdings which are not expected to recover in the short term and the crisis has therefore resulted in some realised losses on our investment portfolio. The government has responded to the crisis by using monetary policy to depress interest rates and this has had a further negative impact on interest returns from the portfolio. In view of all the current financial uncertainties the Board is proceeding cautiously with future planning.

Royal Commission into Abuse in Care

The Royal Commission was established to consider the nature and extent of abuse of children, young persons and vulnerable adults in State Care and in

the care of faith-based institutions during the period 1 January 1950 to 31 December 1999. This includes girls and boys homes, foster care, disability care, different type of schools and includes non-residential care settings. Under the terms of reference the Royal Commission has the discretion to investigate matters before and after the 1950-1999 period. The faith-based institutions being investigated are the Catholic Church, the Anglican Church and the Salvation Army. The initial phases of the investigation have consisted of searching the records of the organisation back to 1950 so that a database of information relevant to the inquiry can be built up and responding to the specific statutory information requests from the Commission.

The redress hearings are scheduled to take place for the Anglican Church in early December 2020 and while not a court of law the Commission can make recommendations for redress. The Royal Commission is set to run over several years, with an initial report to be provided by December 2020 and a final report to be delivered to the government before January 2023.

As well as looking backwards to determine what happened in the past, the Commission will also seek to identify what needs to change to prevent any abuse or neglect from happening again in the future and will be making recommendations to the Government at each stage of the investigations.

Anglican Care absolutely supports the vision of the Commission to 'transform the way we, as a nation, care for children, young people and vulnerable adults in our communities' and is fully cooperating with the inquiry in an open and transparent manner. This is a challenging process for all those involved and my thanks in particular to Jane Teal (Diocesan Archivist) and Veronica Cross Bishop's Executive Assistant for their assistance with the process.

In Memoriam

We note with sadness the passing away on the 19th May 2020 of the Rev'd Nelson Kennedy a former Finance Manager and Executive Director of Anglican Care. After retirement Nelson continued to contribute to the work of Anglican Care in a volunteer capacity on City Mission committees and boards. Our deepest love and sympathy to Alison and the family.

Thanks

My grateful thanks to Georgette McAlpine (Finance Manager), Anna Pudney (Assistant Accountant), Sharon Prebble (Accounts Assistant) and Helen Penning (temporary replacement for Anna while on parental leave) for their superb assistance and support during the year.

Anglican Care acknowledgements

Thank you very much!

The amazing generosity of our donors and supporters in response to the COVID crisis has been overwhelming and we sincerely thank all those that have given us their support at this time.

We have also been generously remembered by those who have chosen to leave us a gift as a memorial after their passing. In this last financial year the value of legacies received by Anglican Care was \$507,000. Major legacies and bequests were received from the estates of:

VPL Broughton	CWJ Royfee
FJ Ford	PJ Rhodes
B Jansen	HM Schofield
JF Johnson	JM Todd
N Phillips	

We would also like to thank the business and service organisations that have supported Anglican Care and the City Mission with gifts in kind, time and services and other valued contributions to our work.

We gratefully acknowledge the following individuals and organisations for their support of Anglican Care and the City Mission as well as those that prefer to remain anonymous.

Alfonso & Enid Weaver Charitable Foundation
Anstiss Garland CT
Aoraki Foundation
Bayleys Canterbury
Blackwells Group
CERT
Christchurch Casino CT
Christchurch Agency for Energy Trust
Christ's College
CR Russell Estate
David Ellison CT
Dineaid CT
Dove Charitable Trust
Energy and Efficiency Conservation Authority
Eric Sides Foundation
Farina Thompson CT
Four Winds Foundation
Foodstuffs Foundation
Fresh Choice
Greene CT
Hellers
Hughes Developments
Jack & Marjorie Ferrier Charitable Trust
Kenneth More Trust
Lois McFarlane CT
Mary E. Armitage CT

Maurice Carter Charitable Trust
Mcphail, Gibson and Zwart Ltd
New World
New Zealand Charitable Foundation
New Zealand Lottery Grants Board
Pacificvet Ltd
Pamela Webb CT
Pegasus Health
Perpetual Guardian Trustees
Rata Foundation
Robert & Barbara Stewart CT
Roger & Nora Wait CT
Rotary Clubs of Christchurch
Royal New Zealand College of General Practitioners
Ryman Healthcare
Simplicity CT
Stonewood Homes
The Community Trust of Mid and South Canterbury
The Lion Foundation
Tindall Foundation
Un Cadeau CT
Wilkie and Bruce
Woolworths NZ

We again acknowledge the continuing and valued financial support of the Canterbury District Health Board, the Christchurch City Council, the Christchurch Community Boards and the Ministry of Social Development.

Whilst every effort is made to ensure the accuracy of our list of acknowledgements we sincerely apologise for any omissions or inaccuracies.

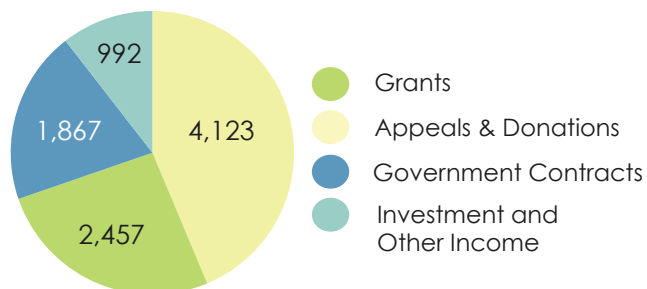
KEY FINANCIALS

Provisional Financial Results Summary	Current Year	Prior Year
Year Ending:	30 June 2020	30 June 2019
Revenues:	\$'000s	\$'000s
Operating Income	8,447	6,796
Investment and Other Income	992	1,538
Earthquake Related Insurance receipts	0	2,362
Total revenue	9,439	10,696
Expenses:		
Operating Expenses	8467	8697
Loss on Disposal of Aged Care Fitzgerald Site	0	1,413
Total operating expenses	8,467	10,110
Surplus/(Deficit) from continued operations	972	586
Surplus/(Deficit) from discontinued operations	21	(3,783)
Movement in fair value of investments & Property	935	1,053
Total interest and other income (expenses)	956	(2,730)
Net Comprehensive Income	1,928	(2,144)
Total assets	62,894	63,003
Total liabilities	18,346	20,383
Net Equity	44,548	42,620

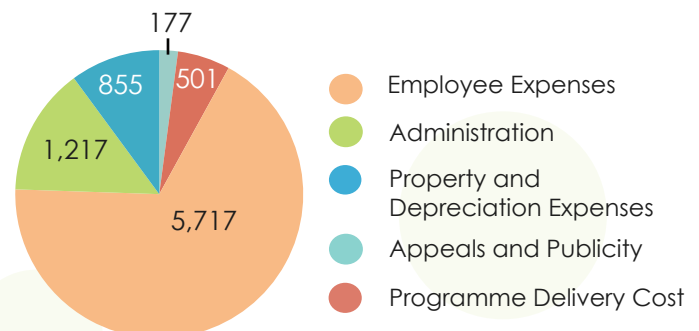
The above figures have been extracted from the provisional unaudited financial statements. Audited accounts for 2020 are not yet available but on completion can be obtained from the Anglican Care office.

Note that major legacies received on behalf of the City Mission are transferred to the City Mission Foundation and are thus excluded from the above figures.

Operating Income (\$'000's) 2019/2020



Operating Expense (\$'000's) 2019/2020





Foundations being laid at the former Churchill site, Guild St for 15 social housing units

design
Stephanie Defregger

print
Blueprint Ltd NZ

*printed on recycled paper
using vegetable-based inks*

